

/ Avnet First Quarter Fiscal Year 2024 Financial Results



November 1, 2023



/ Safe Harbor Statement

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, with respect to the financial condition, results of operations, and business of the Company. You can find many of these statements by looking for words like “believes,” “projected,” “plans,” “expects,” “anticipates,” “should,” “will,” “may,” “estimates,” or similar expressions. These forward-looking statements are subject to numerous assumptions, risks, and uncertainties.

The following important factors, in addition to those discussed elsewhere in the Company’s Annual Report on Form 10-K for the fiscal year ended July 1, 2023 and subsequent Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, could affect the Company’s future results of operations, and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements: geopolitical events and military conflicts; pandemics and other health-related crises; competitive pressures among distributors of electronic components; an industry down-cycle in semiconductors, including supply shortages; relationships with key suppliers and allocations of products by suppliers, including increased non-cancellable/non-returnable orders; accounts receivable defaults; risks relating to the Company’s international sales and operations, including risks relating to repatriating cash, foreign currency fluctuations, inflation, duties and taxes, sanctions and trade restrictions, and compliance with international and U.S. laws; risks relating to acquisitions, divestitures, and investments; adverse effects on the Company’s supply chain, operations of its distribution centers, shipping costs, third-party service providers, customers, and suppliers, including as a result of issues caused by military conflicts, terrorist attacks, natural and weather-related disasters, pandemics and health related crises, warehouse modernization, and relocation efforts; risks related to cyber security attacks, other privacy and security incidents, and information systems failures, including related to current or future implementations, integrations, and upgrades; general economic and business conditions (domestic, foreign, and global) affecting the Company’s operations and financial performance and, indirectly, the Company’s credit ratings, debt covenant compliance, liquidity, and access to financing; constraints on employee retention and hiring; and legislative or regulatory changes

Any forward-looking statement speaks only as of the date on which that statement is made. Except as required by law, the Company assumes no obligation to update any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made.

/ Q1 FY24 Highlights

Regional demand

- EMEA growth Y/Y offset by Asia and the Americas, as expected

End market demand

- Transportation remained strongest
- Industrial, defense / aerospace, consumer moderating

Lead times

- Lead times continue to improve but remain slightly higher than pre-pandemic levels
- Shortages continue in some areas, particularly MCUs and Power for industrial and automotive applications

Book-to-bill

- Remained below parity at end of Q1

\$6.3B

Revenue -6% Y/Y

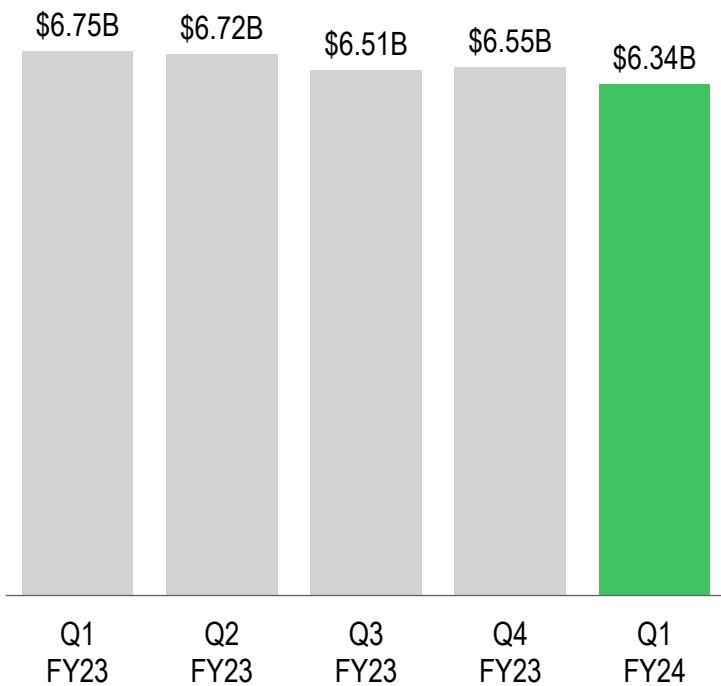
4.1%

Adjusted
Operating Margin ⁽¹⁾

\$1.61

Adjusted EPS ⁽¹⁾

/ Revenue



	Revenue (\$M)	Y/Y growth	
		As reported	Constant currency
REGIONS			
EMEA	\$2,308	8%	2%
Americas	\$1,574	(6%)	(6%)
Asia	\$2,454	(17%)	(16%)
SEGMENTS			
Electronic Components	\$5,914	(7%)	(8%)
Farnell	\$421	(1%)	(4%)
AVNET	\$6,336	(6%)	(8%)

/ Q1 Income Statement



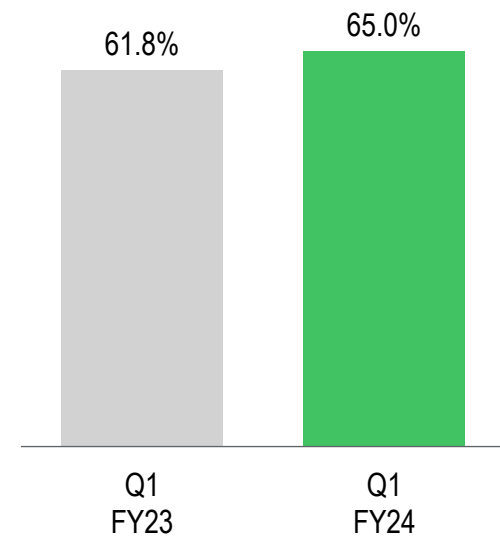
\$6.3B Reported revenues

11.8% Gross margin up 43 bps Y/Y and down 67 bps Q/Q – seasonal shift to western regions from prior year

\$486M Adjusted operating expenses⁽¹⁾ – up 2% Y/Y and down 4% Q/Q

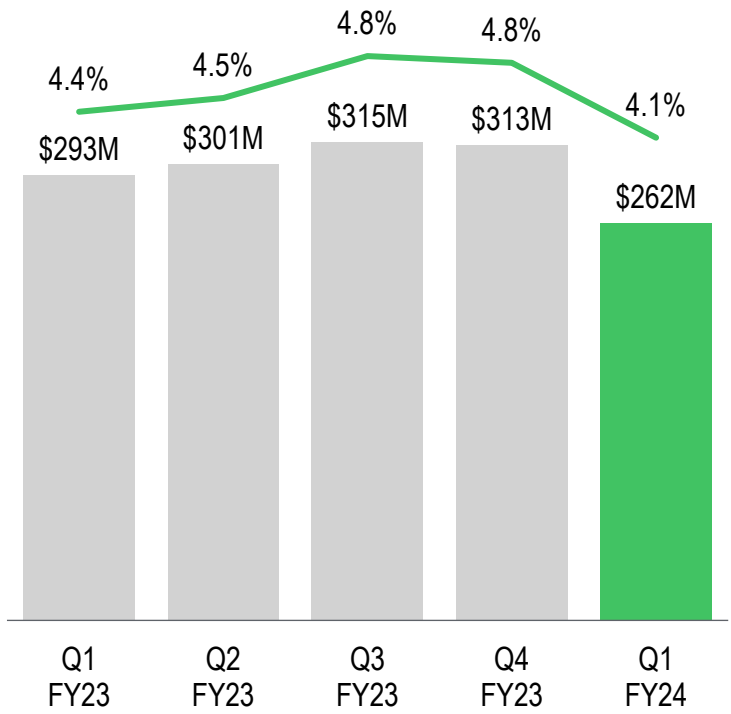
65.0% Operating expenses as a percentage of gross profit

Adjusted Operating Expense as % of Gross Profit⁽¹⁾



⁽¹⁾ Non-GAAP measure. See Non-GAAP Definitions section in the Appendix of this presentation.

/ Q1 Adjusted Operating Income⁽¹⁾



	Adj Op Income (\$M)	Y/Y growth	Adj Op Margin	Y/Y growth
SEGMENTS				
Electronic Components	\$273	+2%	4.6%	+38 bps
Farnell	\$18	-66%	4.2%	-792 bps
Corporate Expenses	(\$29)	-	-	-
AVNET	\$262	-11%	4.1%	-22 bps

⁽¹⁾ Non-GAAP measure. See Non-GAAP Definitions section in the Appendix of this presentation.

/ Q1 Non-operating & EPS⁽¹⁾

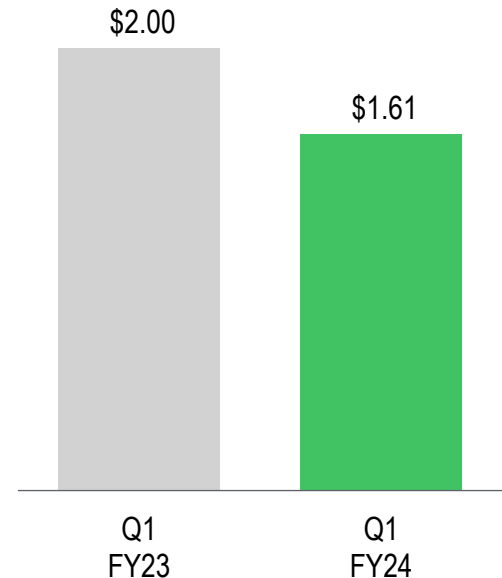


\$71M Interest expense up \$26M Y/Y and down \$4M Q/Q – \$0.21 Y/Y negative impact on adjusted diluted EPS

24.0% Adjusted effective tax rate⁽¹⁾

\$1.61 Adjusted diluted EPS⁽¹⁾ – down 20% Y/Y and 22% Q/Q

Adjusted Diluted EPS⁽¹⁾



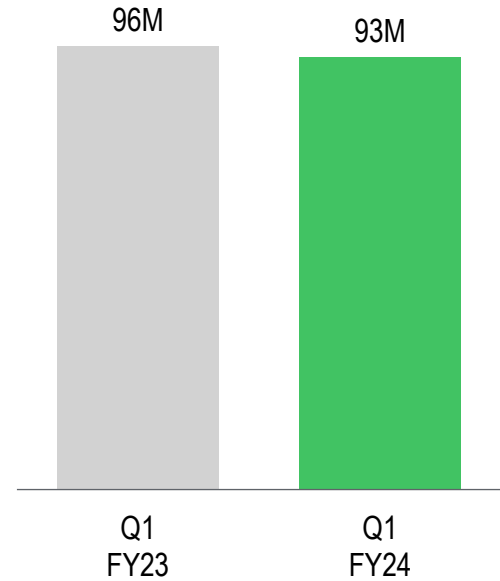
⁽¹⁾ Non-GAAP measure. See Non-GAAP Definitions section in the Appendix of this presentation.

/ Q1 Balance Sheet & Liquidity



\$5.8B	Inventory – \$290M increase Q/Q, including temporary increase in EC inventories for strategic opportunity
101	WC days
2.3x	Gross debt leverage
\$732M	Available committed lines of credit
\$27M	Share repurchases
\$0.31	Dividend – returned \$28M to shareholders

Diluted Shares Outstanding



/ Outlook for Q2 FY24

(ending Dec 30, 2023)



Metric	Guidance Range	Midpoint
Sales	\$6.0B – \$6.3B	\$6.15B
Diluted EPS	\$1.35 – \$1.45	\$1.40

Factors impacting our Q2 FY24 outlook

- Based on current market conditions
- Implies sequential sales decline of ~3%, typical seasonality for western regions due to holidays
- Assumes similar interest expense to Q1 FY24, an effective tax rate of between 22% and 26% and 92 million of average diluted outstanding shares

/ Non-GAAP Definitions



In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the United States (“GAAP”), the Company also discloses certain non-GAAP financial information including (i) adjusted operating income, (ii) adjusted operating expenses, (iii) adjusted other income (expense), (iv) adjusted income before income taxes, (v) adjusted income tax expense (benefit), and (vi) adjusted diluted earnings per share. See additional discussion, definitions and reconciliations of Non-GAAP measures included as Exhibit 99.1 to the Current Report on Form 8-K filed with the Securities Exchange Commission on November 1, 2023, which can be found on the Company’s website at www.ir.avnet.com

There are also references to the impact of foreign currency in the discussion of the Company’s results of operations. When the U.S. Dollar strengthens and the stronger exchange rates of the current year are used to translate the results of operations of Avnet’s subsidiaries denominated in foreign currencies, the resulting impact is a decrease in U.S. Dollars of reported results. Conversely, when the U.S. Dollar weakens and the weaker exchange rates of the current year are used to translate the results of operations of Avnet’s subsidiaries denominated in foreign currencies, the resulting impact is an increase in U.S. Dollars of reported results. In the discussion of the Company’s results of operations, results excluding this impact are referred to as “constant currency.” Management believes sales in constant currency is a useful measure for evaluating current period performance as compared with prior periods and for understanding underlying trends. In order to determine the translation impact of changes in foreign currency exchange rates on sales, income or expense items for subsidiaries reporting in currencies other than the U.S. Dollar, the Company adjusts the average exchange rates used in current periods to be consistent with the average exchange rates in effect during the comparative period

Management believes that operating income and operating expenses adjusted for restructuring, integration and other expenses, and amortization of acquired intangible assets and other, are useful measures to help investors better assess and understand the Company’s operating performance. This is especially the case when comparing results with previous periods or forecasting performance for future periods, primarily because management views the excluded items to be outside of Avnet’s normal operating results or non-cash in nature. Management analyzes operating income and operating expenses without the impact of these items as an indicator of ongoing margin performance and underlying trends in the business. Management also uses these non-GAAP measures to establish operational goals and, in most cases, for measuring performance for compensation purposes. Management measures operating income for its reportable segments excluding restructuring, integration and other expenses, and amortization of acquired intangible assets and other. Additional non-GAAP metrics management uses is adjusted operating income margin, which is defined as adjusted operating income (as defined above) divided by sales

Management also believes income tax expense (benefit), net income and diluted earnings per share adjusted for the impact of the items described above, gain on legal settlements and other, and certain items impacting other income (expense) and income tax expense (benefit) are useful to investors because they provide a measure of the Company’s net profitability on a more comparable basis to historical periods and provide a more meaningful basis for forecasting future performance. Adjustments to income tax expense (benefit) and the effective income tax rate include the effect of changes in tax laws, certain changes in valuation allowances and unrecognized tax benefits, income tax audit settlements and adjustments to effective tax rate based upon the expected long-term adjusted effective tax rate. Additionally, because of management’s focus on generating shareholder value, of which net profitability is a primary driver, management believes net income and diluted earnings per share excluding the impact of these items provides an important measure of the Company’s net profitability for the investing public